

NET REVENUE POSITION Full Analysis

Appendix A1

OFFICE OF THE CHIEF EXECUTIVE	Profiled Budget to date A	Actual to Date B	Variance to date C (B) - (A)	Approved Budget D	Forecast Outturn E	Forecast Full Year Variance G (E) - (D)	Proposed use of Earmarked reserves H	Forecast Variance after use of earmarked reserves J (G)+(H)	Report Para Ref
	£000	£000	£000	£000	£000	£000	£000	£000	
Chief Executive	230	220	(10)	307	295	(12)	0	(12)	7
Sub Total Chief Executive	230	220	(10)	307	295	(12)	0	(12)	
AD Communications	134	110	(24)	179	161	(18)	0	(18)	8 to 11
Corporate Communications	0	9	9	0	8	8	(7)	1	
Business Development	161	141	(20)	214	204	(10)	(9)	(19)	
Internal Communications	131	133	2	174	182	8	0	8	
External Communications	162	170	9	216	233	17	0	17	
E Communications and Consultation	135	116	(18)	180	167	(13)	0	(13)	
Sub Total Communications	722	680	(42)	963	956	(7)	(16)	(24)	
AD Strategy and Performance	117	111	(5)	156	153	(2)	0	(2)	
Total Place	0	0	0	0	0	0	0	0	
Invest to Save Programme	669	376	(293)	800	800	0	0	0	
Planning and Programme Management	835	784	(52)	1,112	1,050	(62)	(28)	(90)	
Performance and Partnerships	971	856	(115)	980	880	(100)	0	(100)	
LAA Performance Reward Grant	0	0	0	0	218	218	(218)	0	
Targeted Support Grant	28	21	(8)	0	22	22	(24)	(2)	
Corporate Subscriptions	114	112	(2)	152	149	(3)	0	(3)	
Sub Total Strategy and Performance	2,734	2,259	(475)	3,200	3,271	72	(269)	(197)	12 to 22
Total Office of the Chief Executive	3,686	3,159	(527)	4,470	4,522	53	(285)	(233)	

Movement between December variance and September forecast variance

Appendix A2

Office of the Chief Executive	December Variance	September Variance	Change (- decrease)	Commentary
	£000	£000	£000	
Chief Executive	(12)	-	(12)	Movement due to a reduction in a £3k reduction in forecast for staff costs and a £9k reduction in forecast for supplies and services.
Sub Total Chief Executive	(12)	-	(12)	
AD Communications	(18)	(9)	(9)	Movement primarily due to a £25k reduction in forecast for professional service costs offset by a £13k increase in forecast due to a budget transfer to the Director of Children's Services. This transfer relates to funding transferred from Children's Services earlier in the financial year for a graduate trainee post. A £3k increase in the staff cost forecast is further reason for this movement.
Corporate Communications	1	1	0	
Business Development	(19)	(12)	(7)	Movement primarily due to a reduction in the forecast for staff costs due to a post recently becoming vacant (not previously forecast) and the reduction in Agency staff costs due to the correction of a purchase order which had been goods receipted in error
Internal Communications	8	3	5	Movement due to a £2.5k increase in forecast for staff costs and a £2.5k increase in forecast for supplies and services.
External Communications	17	16	1	Movement due to a £7k increase due to the inclusion of a £7k forecast for a Digital Advertising Licence offset by a £6k decrease in the staff cost forecast.

Movement between December variance and September forecast variance

Appendix A2

Office of the Chief Executive	December Variance	September Variance	Change (- decrease)	Commentary
	£000	£000	£000	
E Communications and Consultation	(13)	0	(13)	£10k of this movement is due to the postponement of the 2010 Residents Survey and Place survey. A further £3k is due to a reduction in the staff cost forecast.
Sub Total Communications	(24)	(1)	(23)	
AD Strategy and Performance	(2)	(0)	(2)	Movement due to a reduction in forecast against various supplies and services budgets
Invest to Save Programme	-	-	0	
Planning and Programme Management	(90)	(79)	(11)	Movement due to a £10k increase in forecast for staff costs offset by a £21k reduction in forecast for Supplies and services which includes forecast reductions against General Transport, Catering Supplies, Civic Hospitality, Books and Journals, Printing and Stationery, Professional Services, Consultancy and postage
Performance and Partnerships	(100)	(58)	(42)	Movement due to a £10k reduction in Agency staff costs which are now to be met from External Target Support Grant funding, a £7k reduction to the staff cost forecast partly due to the vacant Hd of Performance post and a £25k reduction to the Supplies and Service forecast. This is partly due to reduced costs associated with Stakeholder, 3rd Sector and CBT Community events, and reductions to the forecast against the Printing and Stationery and Postage budgets

Movement between December variance and September forecast variance

Appendix A2

Office of the Chief Executive	December Variance	September Variance	Change (- decrease)	Commentary
	£000	£000	£000	
LAA Performance Reward Grant	-	-	0	
Targeted Support Grant	(2)	0	(2)	Movement due to a reduction in forecast for Agency staff costs
Corporate Subscriptions	(3)	47	(50)	Movement due to a budget transfer to cover the a budget shortfall for costs associated with MKSM and the Director of Public Health
Sub Total Strategy and Performance	(197)	(91)	(106)	
Total Office of the Chief Executive	(233)	(91)	(142)	

CENTRAL BEDFORDSHIRE CAPITAL REVIEW 2010/2011

Office of the Chief Executive

Title and Description of the Scheme	Detailed Business Case	Outline Business Case	Revised 2010/11 Budget			Full Year Forecast			Full Year Variance			Over / under spend			Slippage to 2011/12		
			Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure	Gross Expenditure	External Funding	Net Expenditure
			£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
2010/11 Starts:																	
LPSA & LAA Grant payout The funding is reward grant based on the achievement by partners of joint outcomes and targets agreed with central government via the regional office. An element of the total reward grant is for revenue funding and this is being dealt with separately.			1,387	(1,387)	0	0	0	0	(1,387)	1,387	0	0	0	0	1,387	(1,387)	0
Performance / Complaints Management System: To introduce a corporate software system or systems which will allow us to: Effectively monitor, report and improve on our performance Analyse and plan for effective risk management Enable multi user access (officers and Members) to provide up to date performance information			90	0	90	45	0	45	(45)	0	(45)	0	0	0	45	0	45
Web strategy - The Council's web strategy project has 3 strategic objectives: • To generate efficiencies • To support democratic engagement • To improve customer service The implementation of this comprehensive web strategy is fundamental to the transformation of the Council's services.			170	0	170	170	0	170	0	0	0	0	0	0	0	0	0
Total 2010/11 Starts:			1,647	(1,387)	260	215	0	215	(1,432)	1,387	(45)	0	0	0	1,432	(1,387)	45
Total Capital 2010/11			1,647	(1,387)	260	215	0	215	(1,432)	1,387	(45)	0	0	0	1,432	(1,387)	45

Targeted Efficiency Savings Monitoring - Summary

Appendix C

Month: Dec 10

Service Area	2010/11 Budget £m	Comments (please include here explanations around the current status of the efficiency i.e why it is or is not on target and the full year implications)	Month			Year to date			Full Year		
			Budget £m	Actual £m	Variance	Budget £m	Actual £m	Variance	Budget £m	Forecast £m	Variance
Office of the Chief Executive											
Efficiencies Updated on : 1st December 2010											
Communications	0.015	Via reduced spend - on track	0.000	0.000	.0000	0.015	0.015	.0000	0.015	0.015	.0000
Corporate Efficiencies	0.015	Via economies of scale and efficient procurement	0.000	0.000	.0000	0.010	0.010	.0000	0.015	0.015	.0000
Strategy and Partnerships	0.119	Via reduced spend & frozen posts - on track	0.002	0.002	.0000	0.112	0.112	.0000	0.119	0.119	(0.000)
SMR Review	0.056	On track	0.006	0.006	.0000	0.037	0.037	.0000	0.056	0.056	(0.000)
TOTAL	0.205		0.008	0.008	0.000	0.174	0.174	.0000	0.205	0.205	0.000

Earmarked Reserves and Carry Forwards	Proposed Balance as at 1/4/2010	Planned Use 2010/11	Proposed Balance as at 31/3/11
	£000's	£000's	£000's
OCE Reserves:			
Sustainable Neighbourhood	48	(16)	32
Local Area Agreement PRG	218	(218)	0
Implementation of Community Engagement Work	6	(6)	0
Targeted Support for Empowerment Improvement Project	18	(2)	16
Total planned use of OCE Reserves:	290	(242)	48
Use of Corporate reserves			
Redundancies Reserve		(44)	
Total		(44)	
Total Planned Use of Reserves:		(285)	